## Agenda Item 4

**Committee: MERTON AND SUTTON JOINT CEMETERY BOARD** 

Date: 27 February 2015

Agenda Item:

Wards; Borough Wide Merton and Sutton

Subject: Budget Monitoring 2014/15 and Revenue Estimates 2015/16

**Lead Officer: Zoe Church** 

#### **Recommendations:**

1. That the current budgetary position for 2014/15 based on the third quarters monitoring be noted.

- 2. The Revenue Estimates for 2015/16 as submitted be accepted in the short term but that officers are tasked with re-presenting estimates to the June 2015 meeting that break even.
- 3. That the precepts for the financial year ended 31 March 2016 be set at zero.
- 4. That the scale of fees and charges detailed within Appendix E are approved effective from 1 April 2015.
- 5. That the Board establishes it's next meeting in June 2013 to ensure that information is despatched to Merton's External Auditors by 30<sup>th</sup> June 2015.
- 6. That the Board review and approve the Risk Register attached as Appendix I

## 1. Purpose of the Report and Executive Summary

1.1 This report presents the projected outturn for 2014/15 based on the budgetary monitoring to 31 December 2014 and revenue estimates for 2015-2016.

#### 2. Details

## 2.1 Estimates

2.1.1 The Board's 2014/15 3<sup>rd</sup> quarter's Budgetary Monitoring are attached at Appendix A. The draft Revenue Estimates for 2015/16 are attached as Appendix B. All estimates are at outturn prices. Supplementary details of direct employee expenses are contained in Appendix C, with Appendix D providing a breakdown of Management and Administration Expenses. Appendix H contains the precept history of the Merton and Sutton Joint Cemetery Board.

## 2.2 Fees and Charges

- 2.2.1 Interment income constitutes 84% of the income generated by the Cemetery. The income generated by interments has proved to be price and climate sensitive; given the current economic climate the registrar believes that price sensitivity will continue and the mild winter has led to fewer interments.
- 2.2.4 Attached as Appendix J is the calculation of the estimated Interments income for 2014/15 based on the increases contained in Appendix E.
- 2.2.5 Appendix E contains the proposed scale of fees and charges and Appendix F provides a comparison of fees and charges with other local authorities.

## 2.3 Rents

2.3.1 The following rental income is anticipated in 2014/15 onwards:

Area	Annual Rental 2014/15	Acres
Α	4,000.00	2.640
В	25.00	8.290
B1	25.00	13.060
С	25.00	3.390
C1	25.00	1.340
СС	7,875.00	0.025
CC	2,508.28	0.025
Cemetery Use	N/A	26.350
Total	14,483.28	55.095

#### 2.4 Salaries

2.4.1 Salaries to the Board's part time Chief Officers, i.e. Clerk, Treasurer, Registrar and Consultant Surveyor are increased annually in line with negotiated and announced Joint Negotiating Committee (JNC) awards in accordance with the Board policy, approved on 8th March 1972 (Min. 48/3/72).

- 2.4.2 The Board meeting of 24th April 1989 resolved that subject to there being no legal impediment, future salary awards for the Board's part time officers be implemented from 1 April each year so as to coincide with the Board's financial year. Allowance for a 1.5% pay award has been built into salary estimates for 2015/16.
- 2.4.3 Every three years Authorities are required to evaluate the sufficiency of their pension funds to meet future commitments and review appropriate contribution rates. This is called an Actuarial Evaluation. In January 2014, officers of the Board were informed that Surrey Count Councils Actuary had completed their tri-annual review as at 31 March 2013 and the following contribution rates would be applicable for MSJCB Staff:

2014/15	20.1% of payroll plus monetary sum of £18,000 per annum
2015/16	21.0% of payroll plus monetary sum of £18,000 per annum
2016/17	21.9% of payroll plus monetary sum of £18,000 per annum

#### 2.5 Interest / Minimum Revenue Provision

- 2.5.1 <u>Machinery:</u> Based on analysis undertaken in previous years regarding the replacement programme for machinery and equipment an annual minimum revenue provision of £12,850 has been entered into the revenue estimates over the projection period.
- 2.5.2 <u>Loan:</u> Appendix G sets out the interest and principle repayments incurred from the £1.763 million loan for various works. It is assumed that the loan will be over 25 years (the anticipated life of the extension) at a rate of 3.47%(rate as at June 2013). These figures have been fed into the estimates in Appendices A and B.

# 2.6 Installation of New Bearer Beams within Existing Sections of the Cemetery

- 2.6.1 Sections (areas) of the cemetery are allocated for different religions and for grave styles (e.g. lawn graves and traditional graves). Lawn grave sections require bearer beams to allow memorial headstones to be securely installed. Previously external contractors constructed the bearer beams. Currently the cemetery team construct the bearer beams. However with other work pressures priorities the cemetery team are unable to deliver this work year round.
- 2.6.2 In 2014/15 a two year programme of works was agreed by the board, however, £13,500 of the programme for 2015/16 was completed in 2014/15. This has been reflected in the monitoring and the estimates for 2015/16
- 2.6.4 When the above sections are completed the allocated budget would then allow bearer beams to be installed in the cemetery extension and a rolling program to repair and replace any dangerous bearer beams in the existing cemetery.

2.6.5 Quotations will be sought in accordance with Merton's Standing Orders, Financial Regulations and Financial Procedures and the work the will be awarded to the best value quotation received.

#### 3. Common Fund Balances

3.1 The balance on the Common Fund brought forward into 2014/2015 is £319,082. The balance on Purchasing Graves in Reserve Fund brought forward into 2014/2015 is £26,040. This provides a total fund balances carried forward of £345,122.

## 4. Alternative options

- 4.1 The current estimates presented to the Board do not break even, officers are requested to bring revised estimated to the June 2015 meeting of the Board which do break even. The following will be explored:
  - a) Increasing Rental Income consideration must be given to alternative uses of the 26 acres of land that currently generates £100 per annum
  - b) Undertaking marketing activity to attract income
  - c) Cost reduction, and
  - d) Repaying the loan over 30 years rather than 25 years

## 5. Consultation undertaken or proposed

- 5.1 None for the purposes of this report.
- 6. Timetable
- 6.1 None for the purposes of this report.

## 7. Financial, resource and property implications

7.1 As contained in the body of the report

## 8. Legal and statutory implications

8.1 None for the purposes of this report.

## 9. Human rights, equalities and community cohesion implications

9.1 None for the purposes of this report.

## 13. Risk management and health and safety implications

13.1 Attached as Appendix I is the Risk Strategy 2015/16 and updated risk register for review and approval by the Board.

## **Appendices**

- A Q3 Budgetary Monitoring 2014/15
- B Revenue Estimates 2015/2016
- C Employee Costs
- D Management and Administration Expenses
- E Proposed Scale of Fees and Charges
- F Comparison of Fees and Charges
- G Estimated Debt Repayment
- H Precept History MSJCB
- I Risk Register as at January 2015
- J Interment Fee Income Calculation

# Background Papers – the following documents have been relied on in drawing up this report but do not form part of the report

Budget files and Budgetary Control files in the Corporate Services Department

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- All press contacts Merton's Press office:
  - email: press@merton.gov.uk
  - Tel: 020 8545 3181
- London Borough of Merton:
  - Address: Civic Centre, London Road, Morden, SM4 5DX
  - Tel: 020 8274 4901
  - Useful links

Merton Council's Web site: http://www.merton.gov.uk

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http://www.merton.gov.uk/legal.htm

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## Appendix A

Employees	REVENUE ESTIMATE 2014/15	Expected to Date End December 2014 £	Actual to Date End December 2014 £	Variance to Date	Forecast Position as at 31 March 2015 £	Projected Year End Variance £
Salaries Wages Pensions Agency	65,900 150,720 18,000 0	33,000 113,040 13,500 0	33,150 98,950 0 7,087	150 (14,090) (13,500) 7,087	7,087	2,390 (18,790) 0 7,087 0
	234,620	159,540	139,187	(20,353)	225,307	(9,313)
Running Expenses						
General Maintenance - Buildings General Maintenance - Electrical General Maintenance - Mechanical General Maintenance - Grounds & Paths Electricity Gas Rubbish Disposal Water Rates Equipment Materials Laundry Clothing and Uniforms Petrol and Oil Repair and Maintenance - Vehicles (SLA) Printing and Stationery LBM Legal Services Telephones Affiliation fees Training/Conference Expenses Subscriptions Software Licence Insurance Management and Administration Expenses Members Allowances Audit Fee Depreciation Provision for Bad Debt	5,500 500 1,500 5,000 2,670 2,020 6,000 3,500 7,020 1,700 2,300 40 0 550 5,360 750 2,330 450 560 450 240 2,200 3,020 57,740 0 2,430 12,850 0	4,125 375 1,125 3,750 2,003 1,515 4,500 2,625 7,020 1,275 1,725 30 0 413 4,020 563 1,748 338 420 338 180 1,650 0 0 1,823 0 0 41,558	1,550 387 150 8,240 605 1,187 5,000 1,200 7,418 5,200 1,503 0 35 318 3,692 0 996 301 0 0 2,200 0 0 1,300 0 1,300 0 41,282	(2,575)	6,000 500 1,600 5,000 3,500 3,500 6,000 2,000 7,418 6,500 2,700 40 35 450 5,360 200 1,400 400 300 0 0 2,200 3,020 57,740 6,000 2,430 12,850 0	500 0 100 0 830 1,480 0 (1,500) 398 4,800 400 0 35 (100) 0 (550) (930) (50) (260) (450) (240) 0 0 10,463
Interest and MRP Loan Interest / Minimum Revenue Provision	129,270	0	0	0		0
	129,270	0	0	0	129,270	0
Miscellaneous Expenses						
Bearer Beams	39,500	39,500	48,945	0	53,000	13,500

## Appendix A

	REVENUE ESTIMATE 2014/15 £	Expected to Date End December 2014 £	Actual to Date End December 2014	Variance to Date	Forecast Position as at 31 March 2015 £	Projected Year End Variance £
	39,500	39,500	48,945	0	53,000	13,500
	530,070	240,598	229,414	(20,629)	544,720	14,650
Interment Fees Memorial Fees	(490,000) (25,000)	(367,500) (18,750)	(300,000) (23,040)	67,500 (4,290)	,	57,000 (8,000)
Memorial Seats	(200)	(150)	0	150	0	200
Maintenance of Graves	(12,000)	(9,000)	(34,900)	(25,900)	,	(22,900)
Grave Rights Transfer Fees	(6,000)	(4,500)	0	4,500		6,000
Rents	(14,480)	(10,860)	(6,579)	4,281	,	0
Interest	(20)	(15)	(2)	13	(-,,	(2,980)
Miscellaneous Fees	(60)	(45)	0	45	0	60
TOTAL INCOME	(547,760)	(410,820)	(364,521)	46,299	(518,380)	29,380
Budget Total	(17,690)	(170,223)	(135,107)	25,671	26,340	44,030

## **Merton and Sutton Joint Cemetery Boa**

## Appendix B

	REVENUE ESTIMATE 2014/15 £	ESTIMATED OUTTURN 2014/15 £	REVENUE ESTIMATE 2015/16 £
Employees			
Salaries Wages Pensions Agency	65,900 150,720 18,000 0 234,620	68,290 131,930 18,000 7,087 <b>225,307</b>	65,100 152,580 18,000 0 235,680
Running Expenses			
General Maintenance - Buildings General Maintenance - Mechanical General Maintenance - Electrical General Maintenance - Grounds & Paths Electricity Gas Rubbish Disposal Water Rates Equipment Materials Laundry Clothing and Uniforms Petrol and Oil Repair and Maintenance - Vehicles (SLA) Printing and Stationery LBM Legal Services Telephones Affiliation fees	5,500 1,500 500 5,000 2,670 2,020 6,000 3,500 7,020 1,700 2,300 40 0 550 5,360 750 2,330 450	6,000 1,600 500 5,000 3,500 3,500 6,000 2,000 7,418 6,500 2,700 40 35 450 5,360 200 1,400 400 300	5,580 1,520 510 5,080 2,710 2,050 6,090 3,550 7,130 1,730 2,330 40 0 560 5,440 760 2,360 460 570
Training/Conference Expenses Subscriptions Software Licence Insurance	450 240 2,200 3,020	0 0 2,200 3,020	460 240 2,230 3,070
Management and Administration Expenses Audit Fee Depreciation	57,740 2,430 12,850 <b>126,680</b>	57,740 2,430 12,850 <b>137,143</b>	57,740 2,470 12,850 <b>127,530</b>

## **Merton and Sutton Joint Cemetery Boa**

## Appendix B

	REVENUE ESTIMATE 2014/15	ESTIMATED OUTTURN 2014/15	REVENUE ESTIMATE 2015/16
	£	£	£
Interest and MRP - Loan	129,270	129,270	126,830
Interest / Minimum Revenue Provision	129,270	129,270	126,830
Miscellaneous Expenses			
Bearer Beams	39,500	53,000	43,000
-	39,500	53,000	43,000
TOTAL EXPENDITURE	530,070	544,720	533,040
Interment Fees Memorial Fees Memorial Seats Maintenance of Graves Grave Rights Transfer Fees Rents Interest Miscellaneous Fees	(490,000) (25,000) (200) (12,000) (6,000) (14,480) (20) (60)	(433,000) (33,000) 0 (34,900) 0 (14,480) (3,000)	(443,830) (30,000) 0 (30,000) 0 (14,480) (3,000) (60)
TOTAL INCOME	(547,760)	(518,380)	(521,370)
Budget Total Miscellaneous ( Use of balances )	(17,690)	26,340	11,670
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## **Employee Costs**

		REVENUE REVENUE ESTIMATEESTIMATE 2014/15 2015/16 £ £	
Salaries	(inclusive of employers' Superannuation and National Insurance)		
Full time O	fficers		
	Foreman/Supervisor	36,190	34,580
	Other supervisory costs	23,750	24,000
		59,940	58,580
Part time C	Officers		
	Clerk	1,480	2,040
	Treasurer	1,480	1,950
	Registrar	1,480	1,920
	Consultant Surveyor	490	610
Superannu	ation and National Insurance	1,030	0
		65,900	65,100
Wages	(inclusive of employers' Superannuation		
	and National Insurance)	150,720	152,580
Pensions		18,000	18,000
	Total Employee Costs	234,620	235,680

## **Merton and Sutton Joint Cemetery Board**

	REVENUE ESTIMATE 2014/15	
Management and Administration Expenses	£	£
CORPORATE SERVICES DEPARTMENT:		
Environmental Finance Manager		
and Principal Accountant		
and Clerical Assistant - Payments & Income	4,620	4,620
Payroll	1,610	1,610
Cashiers Office Recharge (Incl Merton Link)	2,230	2,230
Human Resources, Training & Staff Side	5,740	5,740
Information Technology	1,380	1,380
Internal Audit	3,380	3,380
Marketing & Communications	210	210
Democratic Services	2,690	2,690
Sub total for CORPORATE SERVICES DEPARTMENT:	21,860	21,860
ENVIRONMENT & REGENERATION DEPARTMENT:		
3 Professional Officers with technical, horticultural		
and arboricultural experience	15,140	15,140
2 Administrative Assistants	18,450	18,450
27 tarrimotrative 7 toolotarito	10,400	10,400
Various professional officers experienced		
in mechanical, electrical and general		
building repairs and		
Estates Management staff	2,290	2,290
Sub total for ENVIRONMENT & REGENERATION DEPT:	35,880	35,880
Total for MANAGEMENT & ADMIN EXPENSES	57,740	57,740

Merton & Sutton Joint Cemetey: graves can only be purchased at the time of a burial.

## 1. Lawn Grave & Interments - coffins only

All new graves are dug for 2 interments

	Lawn Grave			
	Resident purchase 50 Year Lease	Non Resident (x 1.75) 50 Year Lease	Resident purchase 75 Year Lease	Non Resident (x 1.75) 75 Year Lease
PURCHASE OF BURIAL RIGHTS	£2,160.00	£3,780.00	£3,240.00	£5,670.00
INTERMENTS - the	£1,350.00	£2,363.00	£1,350.00	£2,363.00
<b>O</b> TOTAL	£3,510.00	£6,143.00	£4,590.00	£8,033.00

## 3. Semi Lawn Grave & Interments - coffins only

All new graves are dug for 2 interments

	Semi Lawn Grave				
	Resident purchase 50 Year Lease	Non Resident (x 1.75) 50 Year Lease	Resident purchase 75 Year Lease	Non Resident (x 1.75) 75 Year Lease	
PURCHASE OF BURIAL RIGHTS	£2,410.00	£4,218.00	£3,615.00	£6,327.00	
INTERMENTS - the chapel can be included if required	£1,350.00	£2,363.00	£1,350.00	£2,363.00	
TOTAL	£3,760.00	£6,581.00	£4,965.00	£8,690.00	

# 2. Interments for under 12 yrs of age in a Private Grave - coffins only

	Child Interments		
Coffins only	Resident	Non Resident	
Stillborn or child up to 1 year interred at 4'6" in an existing family grave	£276.00	£690.00	
Over 1 year up to 12 years interred at 4'6" in an existing family grave	£510.00	£1,275.00	
Stillborn or child up to 1 year interred into a new or existing family grave at 6'6" or 8'6"	£786.00	£1,220.00	
Child over 1 to 12 years interred into a new or existing family grave at 6'6" or 8'6"	£1,040.00	£1,805.00	

## 4. Interments in a Common Grave - coffins only

All common graves are owned by the cemetery and have other

Garden spaces or vases are not		Common Graves	
allowed on common graves		Davidant	New Desident
		Resident	Non Resident
Coffins only			
INITEDMENTO II	Stillborn or child up to one year	£276.00	£690.00
INTERMENTS - the chapel can be	Over 1 year up to 12 years	£510.00	£1,275.00
included if required	Over 12 years	£1,350.00	£2,363.00

## 5. Cremation Remain Lawn Graves & Interments - biodegradable containers only

		Cremation Rema	ain Lawn Graves	
Biodegradable containers only	Resident purchase 25 Year Lease	Non Resident (x 1.75) 25 Year Lease	Resident purchase 40 Year Lease	Non Resident (x 1.75) 40 Year Lease
PURCHASE OF BURIAL RIGHTS	£904.00	£1,582.00	£1,446.00	£2,531.00
INTERMENTS - the chapel can be included if required	£363.00	£414.00	£363.00	£414.00
TOTAL	£1,267.00	£1,996.00	£1,809.00	£2,945.00

## 6. Reduced Interment Fees for Non Residents Interments

Fore-opening of a grave space, where the deceased has moved out from Merton and Sutton Boroughs (this does not include the purchase of a new grave).

To qualify for this: evidence of residency of 40 years and over must be provided and within a maximum time period of 90 days after the date of the funeral.

Number of years as a resident.	Fee for an interment in a cremated remains grave	Fee for an interment in a coffin grave
40 + years	£363.00	£1,350.00

## Merton & Sutton Joint Cemetery Board fees effective from 1st April 2015

## 7. Miscellaneous fees

Digging extra dep	th beyond 2 metres (6'6") - for 3 or 4 interments depending	g on location	£530.00							
Digging extra depth	depending on location)	£565.00								
Coffins 29" and o		£263.00								
Scattering Crema	ted Remains Over Graves under the turf		£103.00							
Scattering Crema	ted Remains for a still born or up to 1 years old		£60.00							
Interment of Crem	nated Remains of Resident in a private grave only		£363.00							
Each additional In	terment of Cremated Remains is half price of the orginal fe	ee	POA							
Transfer of Owner	rship of Grave (includes V.A.T.)		£100.00							
Duplicate deed			£60.00							
Exhumations:	Exhumation of a body		£3,885.00							
	Exhumation of a cremation remains		£564.00							
Search fee for per	burial		£58.00							
11. <b>6</b> am Saturda	y Funeral Service * if available* additional charge	Coffin	£690.00							
Φ.		Ashes	£189.00							
Shrog burial inclu	uding formation of chamber		£360.00							
Cancellation (if a	grave has already been prepared)		£1,350.00							
Cancellation (if a	grave has already been prepared) for a coffin 29" and over	r	£1,680.00							
Cancellation of cre	emated remains interment (if a grave has already been pre	epared)	£363.00							
Hire of Chapel on office)	y - extra 1/2 hour use of chapel, maximum 1 hour (for wee	ekends please contact the Cemetery	£104.00							
Service over run / late arrival of funeral per 30 mins										
Refund Charge										
Turfing of a grave	only undertaken between October and March		£155.00							
Bi degradeable cr	emation remains container		£14.00							
Grave location ma	ave location map per grave via email									

## Merton & Sutton Joint Cemetery Board fees effective from 1st April 2015

8. Memorial Fees For sizes please see memorial application form

£252.00 £252.00 £582.00
£582.00
£102 00
2102.00
£102.00
£102.00
£102.00
£102.00
£102.00
£303.00

This Service does not apply to common graves as garden spaces are not allowed	d	Charge	20% V.A.T.	Total
1. Faming / Re-forming Garden area on single grave space (Adult or Child)		£77.50	£15.50	£93.00
2. Planting a traditional or semi lawn grave space with spring and summer flowers	1 year	£205.00	£41.00	£246.00
(inclong bulbs) and attendance throughout the year.	10 years	£2,420.83	£484.17	£2,905.00
3. Planting single lawn section grave space with spring and summer flowers	1 year	£123.33	£24.67	£148.00
(including bulbs) and attendance throughout the year.	10 years	£1,397.50	£279.50	£1,677.00

# **MSJC 2014 Comparison of Resident Fees**

	Merton 2015 on average 2.5% increase	Wandsworth 2015 40 year lease	Sutton 2015 approx 2.5% increase TBC	North East Surrey Crematorium 2015	Croydon 2015 approx 2.5 % increase	Lambeth 2014	Kingston 2014	Richmond 2014	Hammersmith and Fulham 2014
Purchase lawn section 50 Yr lease	2160	2694	1922		3312	4273	2065	1740	1730
Interment lawn section	1350	1777	979		1002	1222	770	1155	1298
TOTAL	3510	4358	2830		4314	5495	2835	2760	2940
NR Purchase lawn section	3780	3228	3845		6624	4932		3480	3460
NR Interment lawn section	2363	2337	1957		1716	1222		2310	2596
Purchase of CR section 25yr	904					1473		1040	1192
Purchase CR section 40 yr	1446		1086	1900	1481		960		
NR purchase CR secton 25yr	1582		0.4==	10.5.5		3330		2080	2384
NR purchase CR secton 40yr	2530	10.1	2173	1900	40-	4=0	400		004
Interment CR in CR section	363	431	287	250	195	173	160	295	324
NR Interment cremated remains	414	431	574	250	077	173		470	648
Interment in common grave adult	1350	715	831		977	2329			1298
Interment in public grave 1 up to 12	510	305	410		170				0
Interment in public grave still born to 1 yr	276	213	420		1356				0
NR Interment in common grave adult	2363 1275	921 399	1660 820		1356 559				2596
NR Interment in common over 1 to 12  NR Interment in common still born to 1 year	725	213	820		455				
Interment in private grave still born or child up to 1 year	276	213	410		77	720			0
Interment in private grave over 1 to children under 12	510	992	410		166	720			0
Interment in private grave over 12	1350	1777	1921		977	1222			
NR Interment in private grave still born or child up to 1 year	725	823	820		544	720			
NR Interment in private grave over 1 to children under 12	1275	1134	820		455	720			
NR Interment private grave over 12 yrs	2363	2337	1660		1356	1222			
Scattering of CR's in the grave	103		N/A		76	81	80		81
Transfer of ownership	100	67	86		35	74	30		91
Geneology Search Fee	60	59			35	54	30		28
Erection of Memorials under 4ft 6in	252		190		116	180	80		243
Erection of Memorials over 4ft 6in	582		240	155	249	180			243
Right to erect vase urn etc.	102		92	155	116	90	80		243
Additional inscriptions	102		92	60.3	93	90	80		81
Surcharge weekend funeral	690	599		339		778	550		
Exhumation	3885	1974				3557	1500		
Exhumation of ashes	563	646				619	160		
Late Funeral per 1/2 hr	262					218	35		
Use/Hire of chapel per 1/2hr	104	88	102		189		90		92

Prices not available

Merton Loan																									
Interest	3.47%	as at June 2	013																						
Repayment Period	25 Years																								
Total Oringinal Loan	881,664																								
	Year 1 2013/14	Year 2 2014/15	Year 3 2015/16	Year 4 2016/17	Year 5 2017/18	Year 6 2018/19	Year 7 2019/20	Year 8 2020/21	Year 9 2021/22	Year 10 2022/23	Year 11 2023/24	Year 12 2024/25	Year 13 2025/26	Year 14 2026/27	Year 15 2027/28	Year 16 2028/29	Year 17 2029/30	Year 18 2030/31	Year 19 2031/32	Year 20 2032/33	Year 21 2033/34	Year 22 2034/35	Year 23 2035/36	Year 24 2036/37	Year 25 2037/38
Interest Repayment	30,594 35,267	29,370 35,267	28,146 35,267	26,922 35,267	25,699 35,267	24,475 35,267	23,251 35,267	22,027 35,267	20,804 35,267	19,580 35,267	18,356 35,267	17,132 35,267	15,909 35,267	14,685 35,267	13,461 35,267	12,237 35,267	11,014 35,267	9,790 35,267	8,566 35,267	7,342 35,267	6,119 35,267	4,895 35,267	3,671 35,267	2,447 35,267	1,224 35,267
Total	65,861	64,637	63,413	62,189	60,966	59,742	58,518	57,294	56,071	54,847	53,623	52,399	51,176	49,952	48,728	47,504	46,281	45,057	43,833	42,609	41,386	40,162	38,938	37,714	36,491
Adjustment to 13/14	7,649																								
Adjusted Total	73,509																								
Balance as at 31/3	846,397	811,131	775,864	740,598	705,331	670,065	634,798	599,532	564,265	528,998	493,732	458,465	423,199	387,932	352,666	317,399	282,132	246,866	211,599	176,333	141,066	105,800	70,533	35,267	0

Sutton Loan																									
Interest	3.47% 8	as at June 20	013																						
Repayment Period	25 Years																								
Total Cringinal Loan	881,664																								
Total Pringinal Loan	Year 1 2013/14	Year 2 2014/15	Year 3 2015/16	Year 4 2016/17	Year 5 2017/18	Year 6 2018/19	Year 7 2019/20	Year 8 2020/21	Year 9 2021/22	Year 10	Year 11 2023/24	Year 12 2024/25	Year 13 2025/26	Year 14 2026/27	Year 15 2027/28	Year 16 2028/29	Year 17 2029/30	Year 18 2030/31	Year 19 2031/32	Year 20 2032/33	Year 21 2033/34	Year 22 2034/35		Year 24 2036/37	Year 25 2037/38
Ń	£	£	£	£	£	£	£	£	£	2022/23	2023/24	2024/23	2023/20	2020/27	2027/20	2020/27	2027/30	2030/31	2031/32	2032/33	2033/34	2034/33	2055/50	2030/37	2037/30
Interest	30,594	29,370	28,146	26,922	25,699	24,475	23,251	22,027	20,804	19,580	18,356	17,132	15,909	14,685	13,461	12,237	11,014	9,790	8,566	7,342	6,119	4,895		2,447	
Repayment	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267	35,267
Total	65,861	64,637	63,413	62,189	60,966	59,742	58,518	57,294	56,071	54,847	53,623	52,399	51,176	49,952	48,728	47,504	46,281	45,057	43,833	42,609	41,386	40,162	38,938	37,714	36,491
Adjustment to 13/14	(7,649)																								
Adjusted Total	58,212																								
Balance as at 31/3	846,397	811,131	775,864	740,598	705,331	670,065	634,798	599,532	564,265	528,998	493,732	458,465	423,199	387,932	352,666	317,399	282,132	246,866	211,599	176,333	141,066	105,800	70,533	35,267	0

Combined Loan																									
	Year 1 2013/14	Year 2 2014/15	Year 3 2015/16	Year 4 2016/17	Year 5 2017/18	Year 6 2018/19	Year 7 2019/20	Year 8 2020/21	Year 9 2021/22	Year 10 2022/23	Year 11 2023/24		Year 13 2025/26	Year 14 2026/27	Year 15 2027/28	Year 16 2028/29				Year 20 2032/33	Year 21 2033/34	Year 22 2034/35	Year 23 2035/36		Year 25 2037/38
	£	£	£	£	£	£	£	£	£																
Interest	61,188	58,740	56,292	53,844	51,398	48,950	46,502	44,054	41,608	39,160	36,712	34,264	31,818	29,370	26,922	24,474	22,028	19,580	17,132	14,684	12,238	9,790	7,342	4,894	2,448
Repayment	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533	70,533
Total	131,721	129,273	126,825	124,377	121,931	119,483	117,035	114,587	112,141	109,693	107,245	104,797	102,351	99,903	97,455	95,007	92,561	90,113	87,665	85,217	82,771	80,323	77,875	75,427	72,981
Balance as at 31/3	1,692,795	1,622,262	1,551,729	1,481,196	1,410,662	1,340,129	1,269,596	1,199,063	1,128,530	1,057,997	987,464	916,931	846,397	775,864	705,331	634,798	564,265	493,732	423,199	352,666	282,132	211,599	141,066	70,533	0

	TRE	CEI I IIISTO	KI M&SJCD			Appendix II
Year ended	Interments	Expenditure	Income	Net	Precepts	Surplus /
31st March			(excluding	Expenditure/		(Deficit)
			precepts)	(Income)		C/Fwd
		£	£	£	£	£
1948	170	8,000	1,266	6,734	8,243	1,316
1949	285	7,477	2,214	5,263	4,593	646
1950	377	8,803	3,476	5,327	5,747	1,066
1951	414	9,927	4,572	5,355	6,494	2,205
1952	373	10,422	3,931	6,491	4,411	125
1953 1954	406 364	10,845 10,305	4,152 5,032	6,693 5,273	6,927 7,531	359 2,617
1955	379	11,091	5,660	5,431	5,344	2,530
1956	417	12,915	6,297	6,618	6,626	2,538
1957	423	14,338	6,584	7,754	7,355	2,139
1958	396	15,237	7,482	7,755	7,413	1,797
1959	422	14,680	7,459	7,221	9,215	3,791
1960	374	17,225	7,123	10,102	8,903	2,592
1961	372	16,485	7,121	9,364	9,455	2,683
1962	379	17,968	8,226 8,202	9,742	10,462	3,403
1963 1964	409 333	19,154 18,636	8,202 8,150	10,952 10,486	11,406 10,956	3,851 4,327
1965	339	19,356	7,727	11,629	10,472	3,170
1966	410	21,488	9,539	11,949	12,971	4,192
1967	355	24,293	9,307	14,986	13,989	3,195
1968	375	26,500	9,322	17,178	18,346	4,363
1969	399	26,182	10,103	16,079	17,564	5,848
1970	411	25,878	10,191	15,687	17,983	8,144
1971	387	30,941	10,156	20,785	17,983	5,342
1972 1973	397 359	33,707 33,495	15,173 18,645	18,534 14,850	26,228 18,395	13,036
1974	346	35,493	15,871	21,832	20,104	16,581 14,853
1975	322	46,775	17,103	29,672	19,785	4,966
1976	323	57,495	24,559	32,936	35,180	7,210
1977	295	67,119	24,308	42,811	42,084	6,483
1978	313	67,444	25,799	41,645	36,636	1,424
1979	301	75,975	28,991	46,984	53,581	8,071
1980	325	91,654	34,860	56,794	60,155	11,432
1981	304	107,837	43,524	64,313	69,434	16,553
1982 1983	304 325	117,461 129,798	48,842 48,909	68,619 80,889	69,784 71,163	17,718 7,992
1984	303	137,921	51,307	86,614	80,920	2,298
1985	306	129,955	61,550	68,705	88,640	22,533
1986	311	134,485	66,690	67,795	80,560	35,298
1987	333	148,940	71,782	77,158	67,860	26,000
1988	320	146,533	75,728	70,805	73,442	28,637
1989	340	159,704	80,465	79,239	69,058	18,456
1990	327	162,053	88,208	73,845	75,565	20,176
1991	314	179,929	92,042	87,887	85,149 68,365	17,438
1992 1993	343 312	188,624 191,312	110,025 107,427	78,599 83,885	76,192	7,204 (489)
1994	387	189,687	152,926	36,761	79,444	42,194
1995	379	231,725	167,181	64,544	79,444	36,261
1996	358	207,870	197,191	10,679	80,795	106,377
1997	348	198,678	204,958	(6,280)	40,000	152,658
1998	364	194,514	236,535	(42,021)	0	194,679
1999	356	211,242	244,542	(33,300)	0	227,979
2000	312	216,869	248,694	(31,825)	0	259,804
2001	314	230,329	255,315	(24,987)	(104.064)	284,791
2002 2003	317 320	218,613 260,664	286,709 302,866	(68,096) (42,202)	(194,064)	158,823 201,025
2004	320	285,719	336,688	(50,970)	0	251,995
2005	306	291,487	351,113	(59,626)	(150,000)	161,621
2006	290	329,568	394,944	(65,376)	0	226,997
2007	292	357,500	374,118	(16,618)	0	243,615
2008	264	363,008	361,033	1,975	0	241,640
2009	267	503,040	447,967	55,073	0	186,568
2010	228	467,356	385,789	81,567	0	98,340
2011	243	347,679	402,080	(54,401)	0	139,969
2012	212	361,096	500,971	(139,876)	0	279,845
2013	224	539,401	549,024	(9,622)	0	289,468

MSJCB risk register - January 2015

Appendix I

Risk No	Short Name	Risk	Issue	Cause	Consequences	Impact Likelihood	Risk Score		Direction of travel  ↑ → ↓	Impact code	Risk Owner	Portfolio Holder		Comment regarding review
MSJCB2	Pandemic	<b>~</b>		Increase in deaths due to pandemic	Unable to deal with demand for graves & different burial procedures	1 4	4	G	+	R	MSJCB	Cllr Judge (M) Cllr Whitehead (S)	Corporate Pandemic (swine flu) plan	LBM will update plans as and when any new pandemic arises
MSJCB3	Rental Income		✓	Unable to maximise income through rents	The bulk of MSJC Land rented out at a peppercorn rent	6 1	6	Α	*	FI	MSJCB	Cllr Judge (M) Cllr Whitehead (S)	Rents reviewed regularly	Consultants Report to this meeting to consider Rents
MSJCB6	Death or Injury from unsafe memorials		✓	Death or Injury due to unsafe memorials, unmarked or sunken graves and delapidation of bear beams.	Injury or death	2 3	6	A	<b>→</b>	HS	MSJCB	Cllr Judge (M) Cllr Whitehead (S)	NI/A	Replacement of Beams part of a programme of works
мѕдсв9	Interment Fees		✓	Repayment of Loans to Merton and Sutton Councils have increased running costs.	Interments have reduced and projected net loss in 2014/15 and 15/16 - need to consider reducing costs and marketing services	6 1	6	A	NEW	R	MSJCB	Cllr Judge (M) Cllr Whitehead (S)		No Longer an issue - RECOMMEND REMOVE

Emergin	g risks	Risk	Issue					

## **Calculation of Interment Income**

Number of Interments	2014/15	2013/14	2012/13	2011/12	2010/11
April	19	24	19	22	18
May	17	22	26	21	28
June	11	27	14	17	24
July	16	25	20	16	13
August	10	15	26	13	16
September	17	9	18	26	14
October	19	19	13	17	22
November	21	10	17	13	21
December	19	11	17	13	24
January	25	16	17	22	26
February	18	20	21	14	12
March	17	18	16	18	20
TOTAL (for full year)	209	216	224	212	243

Projected burial 14/15 209

Internement income received 14/15 (433,000)

Projected income 15/16 with 2.5% price uplift (443,830)